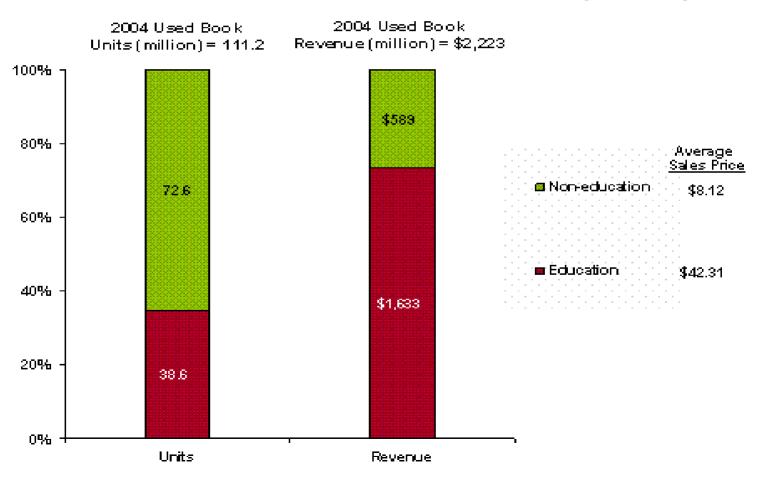


# **Background & Facts**

- Traditionally in physical stores
- Expansion through Internet sales
- \$2.2 billion in used book sales in 2004
  - Used book sales = 8.4% of total consumer spending on books
  - Textbooks dominate the used book market but sales of non-education titles are growing rapidly

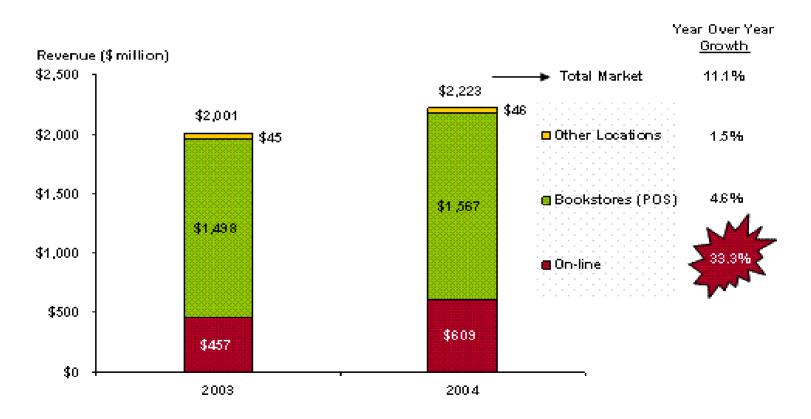
# **Used Book Sales**

#### 2004 US Used Book Market - Units and Revenue (million)



# **Used Book Sales**

### US Used Book Market – Revenue (\$ million)



Source: Book Industry Study Group (http://www.bisg.org/news/press.php?pressid=29)

# **Comparative Statistics**

SIC	1987 SIC Description	Year	Establishm ents	<u>Sales</u> (\$1,000)
5942	Book stores	1997	12,363	12,375,058
		1992	12,887	8,014,885
		% chg	-4.1	54.4

Source: U.S. Census Bureau (http://www.census.gov/epcd/ec97/industry/E453310.HTM)

### **Used Books in E-Commerce**

- Slow beginning
- Prices used to be higher online but are lower now due familiarity and efficiency
- Big ones: Amazon.com, Half.com, etc.
- Exchange: Comegetused.com, Facebook, Craigslist, etc.

# **Price Competition**

- Price level expected to be lower on the Internet
- Lower search costs for consumers
- Lower marginal costs for sellers (i.e. no physical stores)
- More competitors in the market due to lower entry costs for the sellers

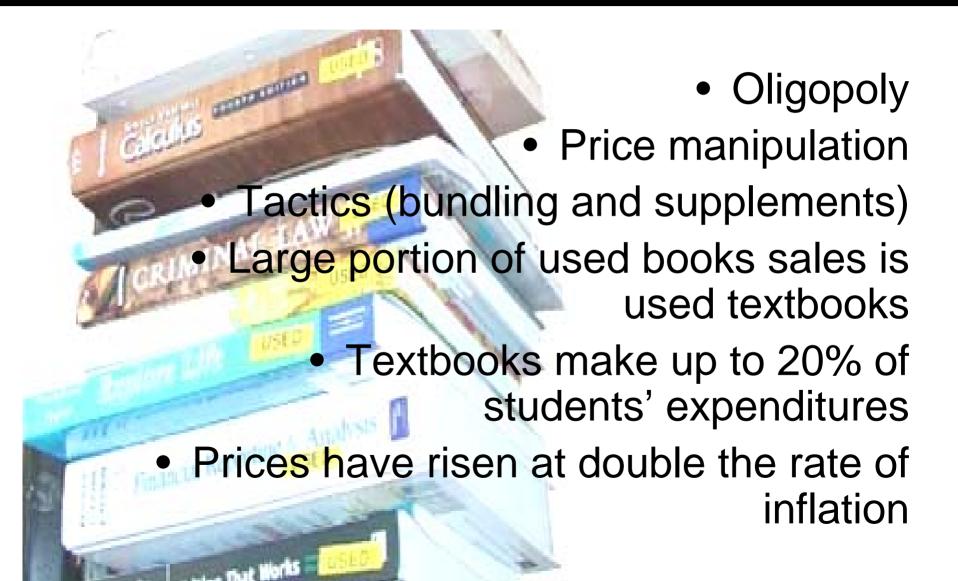
# **Price Competition**

- Expect higher elasticity since consumers have better information and lower switching cost, but there are also two distinct types of buyers (new vs. used)
- Menu cost lower on internet since it's easier to update changes in price
- Since books are the same either in store or on-line, price dispersions are similar for in store and on-line

## Example: Amazon.com

- One of the first e-commerce companies
- Founded in 1994 by Jeff Bezos
- Started out as on-line bookstore
- Grew slowly but steadily and survived the dot-com bubble
- Turned its first profit in 2003
- Revenue = \$14.84 billion (2007)
- Net income = \$476 million (2007)
- Number of employees = 17,000

# Textbooks Industry



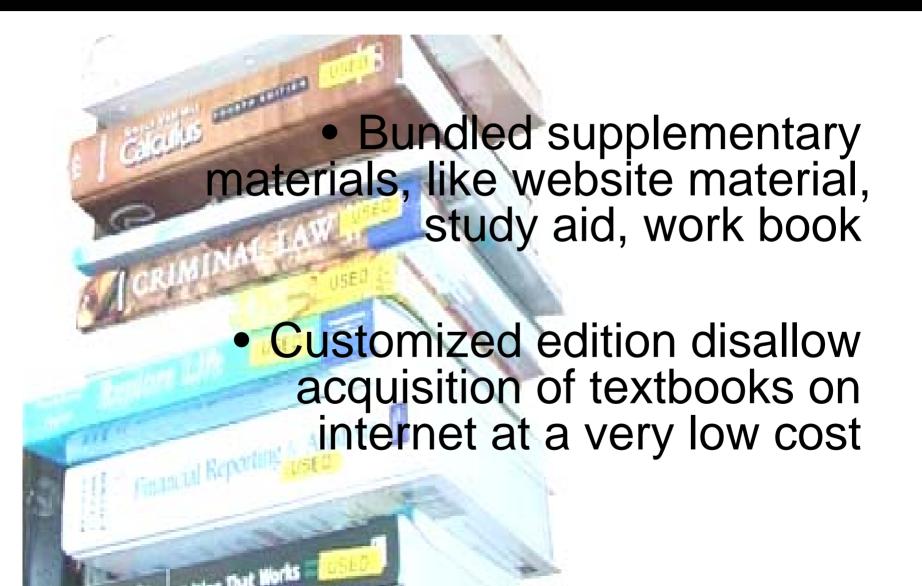
# Textbooks: Cost and Pricing

- •In 2002-2003, New textbook has accounted for 5 billion dollars of total sale
- College bookstores earn average of 22% gross margin on new textbook.
- •In 2002-2003, used textbook is accounted for 1.8 billion of sale
- College bookstore earns 34% gross margin on used textbook.

## Textbooks: Price Distribution



# Textbooks: Industry Tactics



# Textbooks: Industry Justification

76% of textbook editions are changed every 3-4 years. 89% of professor admitted that only minor or no content is justified. Over 70% of students say that old edition is just as usable

### **Used Books & Publishers**

- Authors and publishers worry about used books taking over the market
- Authors Guild and the Association of American Publishers wrote an open letter to Jeff Bezos voicing concerns over sales being cut (2002)
- Reality: A 10% increase in new book prices would raise used sales by less than 1% (small cross-price elasticity), and used books market encourages people to buy books since they can sell the books eventually

### **Used Books & Consumers**

- One study estimates Amazon's used books market allows consumer surplus to increase by \$67 million annually
- Being able to buy used books online has made it more convenient to shop for used books, lowering search costs
- Consumers can sell used books

### **Used Books & Environment**

- Buying used books is good practice for reusing what's already there and not wasting resources in general
- U.S. book industry emits over 12.4 million tons of CO2 into the atmosphere each year (that's including forest carbon loss)
- Seeing positive changes in the industry (i.e. use of recycled fibers has increased six-fold in the past few years, corporate commitments)
- A poll by Opinion Research Corporation found that 80% of readers are willing to pay more for books with a better environmental profile (2006)

# Conclusion?

- The benefits from the expansion of used book market can outweigh the costs associated with it
- Future trend: more online bookbuying, electronic books

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Half Price Books finds success old-fashioned way: offline

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CALPIRG

http://calpirg.org/CA.asp?id2=11987&id3=CA&.

